

MESSAGE FROM THE COUNCIL

A CHALLENGING YEAR FOR EVERYONE BECAUSE OF COVID-19 BUT LOOKING AT THE FUTURE WITH A POSITIVE MINDSET The COVID-19 pandemic presented COHEHRE with unprecedented challenges, requiring the organisation to re-group, re-invent to respond to the impact in health care and education. The pandamic has gravely impacted millions of lives, organisations and schools. It challenged everyone to switch gears and to take swift action. In reponse to the pandemic COHEHRE ensured a return on the membership for its members, delivering much-needed courses and free webinars on how to deal with this exceptional situation. Our goal during this hardship is to help out students and support them as well as the lecturers to achieve their aspirations.

Marc Elie

We would like to arise from this pandemic as a stronger organisation, an organisation with a clear path set for the future. To achieve this goal, we will set out a strategic plan for the coming 4 years.

CHANGES IN THE COUNCIL

It's with a lot of pride and gratitude that we say a fond farewell to Jen Lewis Smith and Jeroen Martens for all the time, effort and humor they have put into the development of COHEHRE. They have done a superlative job and were an absolute joy to work with! We hope to welcome them in Rotterdam to give them a proper, well-deserved send-off.

A lot of history is walking away from the council and COHEHRE but we are happy to announce that two worthy successors have been found in Patricia Claessens and Marc Elie. They will both put their shoulders under the further development of COHEHRE Strategic Management. Patricia has been elected the new COHEHRE President.



Jennifer Lewis Smith

University of Derby United Kingdom



Jeroen Martens Artevelde University of Applied Sciences Ghent



Marc Elie HAN The Netherlands



Patricia Claessens Artevelde University of Applied Sciences Ghent

COHEHRE

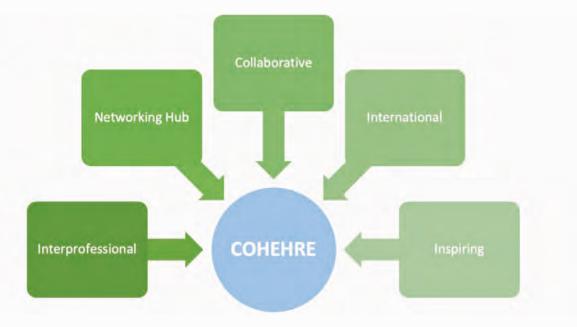
WHAT WE STAND FOR

COHEHRE, established in 1990, is a non-profit organization with an exceptionally active network.

We bring together students and academic staff from member higher education institutions across Europe.

An organisation committed to promoting, developing and supporting interprofessional learning, teaching and research as well as improving collaborative practice and enhancing strategic management.

COHEHRE enables opportunities for networking, sharing of information, best practice and experiences in the area of interprofessional education and learning in the fields of health, social care and rehabilitation.



VISION

- Leading place for enabling opportunities for networking, sharing of information, best practice and experiences in the area of interprofessional education and learning
- A hub for higher education professionals, practicioners and other professionals where they could connect through courses, webinars, conference
- **Dynamic platform** for member institutions and potential partners that stimulates international education
- Bring together **researchers** to produce articles, instigate collaborations, find partners.
- An environment that promotes, develops and supports interprofessional learning, teaching and research as well as improves collaborative practice and enhancing strategic management.
- A stable but flexible organization which is able to grow and that contributes significantly to the realization of its international ambitions and profiles of its member institutions.
- Empowers collegiality and maintains a learning community to which member institutions contribute academic personnel and ideas

THE VISION IS SUPPORTED BY THE 3 PILLARS



COHEHRE ACADEMY

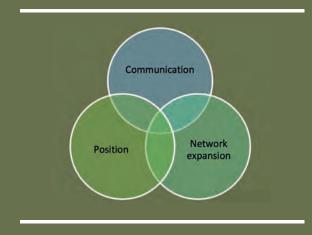
The aim of COHEHRE Academy is to facilitate international, interdisciplinary, interprofessional, innovative cooperation and capacity building among COHEHRE members. The COHEHRE Academy acts as a platform, which initiates, supports and coordinates different activities. It offers opportunities to create, stimulate and intensify networking between partner institutions as well as to develop joint initiatives.

COHEHRE RESEARCH

The COHEHRE Research is a growing part of the consortium and has an active role in undertaking initiatives and acting as a platform that initiates, supports and coordinates different research activities among and in collaboration with the partner institutions. It offers opportunities to create, stimulate, found and intensify networking of partner institutions and to develop joint research initiatives. COHEHRE Research creates an extra dimension and gives an added value to participation in the consortium.

STRATEGIC MANAGEMENT

COHEHRE Strategic Management provides a dynamic and energised forum in which strategic managers are able to discuss and develop strategic partnership working, share issues affecting the financing and development of programmes of higher education and research as well as developing innovative ways of collaborative working to access sources of European and other international funding. Apart from this we also foster and offer strategic support to collaborative working between member institutions and meet at the annual conference with facilitation from leaders in the field.

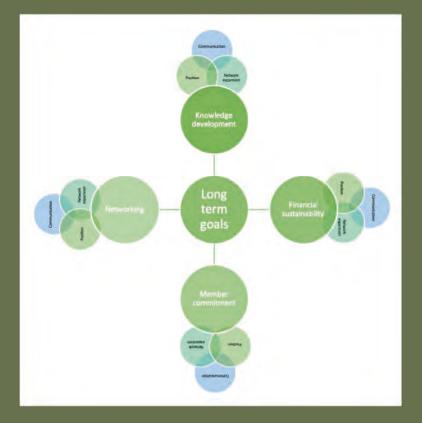


3 Strategic pillars:

To achieve the Strategic Pillars

- 4 long-term goals have been determined
- Within those 4 goals the focus will lie on the 3 Strategic Pillars
- Communication
- Network expansion
- Position
- The 3 COHEHRE branches will translate these goals into their branch

Each branch will formulate their goals, their focus based on the Strategic Pillars within the longterm goals, questioning on how their branch could contribute to achieve the strategic pillars





ACADEMY EVENTS



CAPACITY BUILDING SEMINAR: TOWARDS THE NEW ERASMUS+ PROGRAMME (2021-2027), VIC, SPAN Description Outcomes

WEBINAR: ERGONOMICALLY-FRIENDLY ONLINE LECTURES FOR BOTH LECTURER AND STUDENTS Description Outcomes

WEBINAR: TIMESTEACHING AND LEARNING IN NURSING – FACING PANDEMIC TIMES Description Outcomes

WEBINAR: TRANSFORMING THE INTERNATIONAL OCCUPATIONAL THERAPY "FAB" SEMESTER INTO THE ONLINE ENVIRONMENT Description Outcomes

STUDENT EVENT: INTERDISCIPLINARY PROGRAMME ON PALLIATIVE AND END-OF-LIFE CARE

Description Outcomes

STUDENT EVENT: DIVERSITY AND SOCIAL INCLUSION (EDISI) Description Outcomes

STUDENT EVENT: CREATING A SOCIAL ENTREPRENEURSHIP TO FIGHT POVERTY Description Outcomes

RESEARCH EVENTS



IMPROVED ABSTRACT PROCESS

The Research Council members have been further improving the abstract process of the conference by optimizing the online abstract submission and review process in order to make the submission and review process more efficient for both authors and reviewers.

NEW RESEARCH WEBPAGE

The COHEHRE Research Core group worked on a research webpage. The identified a Special Person of Contact (SPOC) for research at each COHEHRE member institution were asked to complete the data for the research website. Normally it was planned to launch this website at the conference in 2020, but it has been postponed to 2021 due to the Covid-19 pandemie.

INCREASE DYNAMICS

The COHEHRE Research Branch aims to increase dynamics between the different COHEHRE member institutions. The coregroup developed a strategy to enrol in 2021 by increasing the interaction between members. It was decided to organise online sessions in which authors of the abstracts that were eligible for presentation at the conference in 2020 will have the opportunity to present their research.

Furthermore, free online short webinars with regard to research and professionalisation into this topic will be organised. Based on these free online sessions a survey will be installed to identify the needs for further in depth webinars. In order to elaborate the former strategies and activities, the Research council members met up online on a regular basis with the core-group throughout the year.

STRATEGIC MNT EVENTS





SUCCESS



NEW STRATEGIC MANAGEMENT TEAM WITH EXCITING PROSPECTS FOR 2021

COHEHRE Strategic Management provides a dynamic and energised forum in which strategic managers are able to discuss and develop strategic partnership working, share issues affecting the financing and development of programmes of higher education and research as well as developing innovative ways of collaborative working to access sources of European and other international funding.

Apart from this we also foster and offer strategic support to collaborative working between member institutions and meet at the annual conference with facilitation from leaders in the field.

THE NUMBERS

FINANCIAL REPORT

The year 2020 closes with a positive result of ${\in}$ 690,70

REVENUES			
Membership fees	€ 41.200		
Conference fees	€ 5.575,30		
COHEHRE Academy activities	€ 6.424,73		
Interest & Profits	€ 234,07		

TOTAL REVENUES € 53.434,10

EXPENDITURES		
Administration and organisation costs		€ 17.985,19
Administrative office	€ 17.008,62	
Update website & legal costs	€0	
Marketing & PR costs	€976,57	
COHEHRE Academy		€ 12.366,56
COHEHRE Research		€ 3.731,19
COHEHRE Strategic Management		€0
Conference costs		€ 8.588,63
Representation costs COHEHRE		€ 221,45
Audit		€ 250
Pre-conference meeting		€0
Travel / Accommodation		€ 3.034,60
Council (3x/year)	€ 3.034,60	
Project leaders	€0	
Other expenses		€ 396,18
Bank costs	€ 396,18	
Write-off open debtors		€ 6.169,60
	TOTAL EXPENDITURES	€ 52.743,40
RESULT		€ 690,70

THE NUMBERS

BALANCE SHEET

The positive result 2020 of \in 690,70 brought the consortium reserve per 31.12.2020 to \in 101.231,91.

BALANCE SHEET 31.12.2020

ASSETS		
	31.12.2019	31.12.2020
Accounts receivable		
Debtors	€ 20.709,37	€ 14.976,90
Cash funds		
Bank	€ 53.678,70	€ 86.061,32
Cash	€ 224,09	€ 193,69
Payments done for next year's conference	€0	€0
TOTAL	€ 74.612,16	€ 101.231,91

LIABILITIES				
		31.12.2019		31.12.2020
Payments in advance		€0		€0
Credit notes to make		€0		€0
<u> </u>				
Consortium reserve		1	1	1
General reserve	€ 84.621,21		€ 73.397,89	
Result	€-11.223,32		€ 690,70	
		€73.397,89		€ 74.088,59
Assessments wasseled				
Accounts payable		1		-
Creditors	€ 1.014,27		€ 26.943,32	
Invoice to receive	€ 200		€ 200	
		€ 1.214,27		€ 27.143,32
TOTAL		€74.612,16		€ 101.231,91

THANK YOU to the following people for their contribution and support!

ACADEMY

Academy Core Group Aija Ahokas, Metropolia UAS (Council member) Attila Dobos, Semmelweis University (Council member) Filip Dejonckheere, Arteveldehogeschool Madalena Gomes Da Silva, IPS Ulla-Maija Seppänen, Oulu UAS

Academy Task Force

Kate Meier, Odisee University College Rens Martijn, University of Applied Sciences Rotterdam Montse Romero, UVic-UCC Margit Eidenberger, Austrian University of Applied Sciences Annemie van den Dries António Ferreira, ESSNorteCVP Danielle Lammers, University of Applied Sciences Rotterdam

RESEARCH

Research Core Group Ester Goutan, Uvic-UCC (Council member) Annemie Spooren, PXL University of Applied Sciences (Council member) Célia Soares, Polytechnic Institute of Setúbal Niina Eklöf, South-Eastern Finland UAS

STRATEGIC MANAGEMENT

Strategic Management Core Group Patricia Claessens, Arteveldehogeschool (Council member, President) Marc Elie, HAN University of Applied Sciences (Council member) Lien Beyls, Arteveldehogeschool Katja Heikkinen, Turku University of Applied Sciences Stella Krepp, ZHAW, Switzerland

COHEHRE OFFICE

Isabelle Delarivière Kirsten Garré

Thank you to all the volunteers and host universities for all of their efforts to give both students and staff an experience of a lifetime!





COHEHRE is looking towards 2021 with optimism. As we close this exceptional year we are reflecting on the challenges we had to overcome. Every cloud has a silver lining. Nothing seems to be more true. The pandemic has left us in darkness facing many unprecedented challenges. Amidst this global crisis, we have found a silver lining, bringing together our members and students, reaching a hand to one another to help staff and students through this crisis in the best possible way.

Our incentive for 2021 is determining and acting on how to assist our members in overcoming this hardship, tackling problems and supporting the pivot the institutions have to make to ensure their students receive a proper education and to ensure the mindfulness of their employees.



Patricia Claessens President Strategic Management



Attila Dobos Vice-President Academy



Aija Ahokas Council member Academy



Annemie Spooren Council member Research

Ester Goutan

Research

Council member



Marc Elie

Council member Strategic Management